Cash Flow
As at Oct-10

	Actual £'000	Oct-10 Budget £'000	Variance £'000	Mar 11 Budget £'000
Operating Surplus / (Deficit) excl interest	2,303	1,457	846	661
Depreciation and Amortisation	2,312	2,562	(251)	5,032
Impairments and Reversals	0	0	0	0
Interest Paid	0	0	0	0
Dividend Paid	(326)	(323)	(3)	(558)
Increase / (Decrease) in Trade and Other Receivables	6,485	6,052	433	6,345
Increase / (Decrease) in Trade and Other Payables	2,495	2,953	(458)	5,601
Increase / (Decrease) in Provisions	(1,511)	(1,514)	3	(1,434)
Net Cash Inflow / (Outflow) from Operating Activities	**11,758**	**11,187**	**571**	**15,648**
Interest Received	22	67	(45)	112
(Payments) for Property, Plant and Equipment	(561)	(2,399)	1,838	(4,319)
Proceeds from Disposal of Propery, Plant and Equipment	0	0	0	0
(Payments) for Intangible Assets	(21,422)	(21,930)	508	(23,693)
Proceeds from Disposal of Intangible Assets	0	0	0	0
Net Cash Inflow / (Outflow) from Investing Activities	**(21,960)**	**(24,262)**	**2,301**	**(27,900)**
Net Cash Inflow / (Outflow) before Financing	**(10,202)**	**(13,075)**	**2,872**	**(12,253)**
Public Dividend Capital Received			0	0
Public Dividend Capital Repaid			0	0
Other Loans Received			0	0
Other Loans Repaid			0	0
Other Capital Receipts			0	0
Capital element of Finance Leases	9,169	8,734	435	8,302
Cash Transferred (to) / from Other NHS Bodies			0	0
Net Cash Inflow / (Outflow) from Financing Activities	**9,169**	**8,734**	**435**	**8,302**
Net Increase / (Decrease) in Cash and Equivalents	**(1,033)**	**(4,341)**	**3,308**	**(3,951)**
CASH / EQUIVALENTS / (BANK OVERDRAFTS) AT START OF FINANCIAL YEAR	**14,256**	**14,256**	**0**	**14,256**
CASH / EQUIVALENTS / (BANK OVERDRAFTS) AT END OF FINANCIAL YEAR	**13,223**	**9,915**	**3,308**	**10,305**