Appendix 1

Income & Expenditure Account
Month 10 : Jan 2010

Year to date Actual £'000	Year to date Budget £'000	Year to date Variance £'000		Month Actual £'000	YTD Ave per Month Actual £'000	YTD Ave per Month Required £'000	Full Year Budget £'000	Full Year Forecast £'000	Full Year Trend £'000
103,570	106,346	(2,775)	**Core Income**	8,428	10,357	10,523	127,615	124,617	124,285
20,590	20,635	(45)	**Total Enhanced Services Income**	2,130	2,059	1,971	24,755	24,533	24,708
32,577	0	32,577	**FluLine**	2,423	3,258	3,448	0	39,473	39,092
1,841	639	1,201	**Other**	210	184	162	767	2,165	2,209
158,578	**127,620**	**30,958**	**Total Income**	**13,191**	**15,858**	**16,105**	**153,138**	**190,788**	**190,294**
65,460	60,816	(4,644)	**Frontline Staffing**	6,940	6,546	7,102	72,867	79,663	78,552
16,537	16,589	52	**Other Regional Costs**	1,645	1,654	1,719	19,743	19,974	19,844
38,985	37,381	(1,604)	**Directorate Costs**	3,907	3,899	4,242	45,012	47,470	46,782
32,161	0	(32,161)	**FluLine**	2,401	3,216	2,993	0	38,147	38,593
1,286	2,174	888	**Strategic Development Programme**	5	129	279	2,609	1,844	1,543
154,428	**116,961**	**(37,468)**	**Total Costs before reserves**	**14,898**	**15,443**	**16,335**	**140,231**	**187,098**	**185,314**
4,150	**10,660**	**(6,510)**	**OPERATING SURPLUS / (DEFICIT)**	**(1,707)**	**415**	**(230)**	**12,907**	**3,690**	**4,980**
82	3,179	3,097	**Allocated Reserves**	34	8	112	3,815	306	99
0	3,764	3,764	**Contingency Reserve**	0	0	(700)	4,517	(1,399)	0
4,067	**3,716**	**351**	**EBITDA (1)**	**(1,741)**	**407**	**358**	**4,575**	**4,783**	**4,881**
2,495	2,328	(167)	**Depreciation**	261	249	234	2,794	2,963	2,994
(62)	(93)	(32)	**Net Interest**	(7)	(6)	(6)	(112)	(74)	(74)
328	328	(0)	**Dividend**	33	33	33	394	394	394
1,306	**1,153**	**153**	**RETAINED SURPLUS / (DEFICIT)**	**(2,027)**	**131**	**97**	**1,500**	**1,500**	**1,567**

Note 1: EBITDA - Earnings before Interest, Tax, Depreciation and Amortisation